

INTERNATIONAL CENTER FOR POLICY AND CONFLICT

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a). Vision

To create a democratic and peaceful state accountable to the people.

b). Mission

To advance the course of transitional justice, conflict resolution and promote human security.

c). Goal

To promote the principles of justice, accountability, respect for rule of law and sustainable human security among the people of Kenya and the region.

d). Values

- **Accountability and transparency**
- **Gender equity**
- **Professionalism**
- **Performance reporting**
- **People-centeredness and respect**

e). Institutional Objective

The International Center for Policy and Conflict actively help societies re-establish the rule of law and deal with the legacy of the past marked by mass atrocities committed during armed conflict or authoritarianism, in order to prevent the recurrence, promote accountability, deepen culture of justice and respect for human rights. Also create a reliable organization on broad transitional justice and human security perspectives.

g). Programmes

ICPC's broad programs are as follows;

- Transitional Justice
- Conflict Resolution and Peace-building
- Human Security and Displacement
- Gender Justice Programme
- Capacity Building and Technical Assistance

h). Governance

The International Center for Policy and Conflict comprise of the Board of Trustees and the Secretariat. The Board members are responsible for the strategic and policy direction of the Center. The Director is the head of the secretariat, responsible for its management, coordinating programmes and ensuring accountability in utilization of its resources.

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ICPC TRACK RECORD

ICPC has provided comparative information, legal and policy analysis, and documentation in Kenya and across Africa on transitional justice and human security. The Center has supported and closely collaborated in a number of transitional justice efforts with local and international civil society organizations, in addition to having participated in many international conferences and seminars. In Kenya, the Center has provided policy, advocacy and technical leadership on transitional justice processes. In 2001, the Center, then hosted by Kenya Human Rights Commission, was part of the Campaign Against Impunity project. The project focused on politically instigated violence and internal displacement, which was the first to produce data on the number of internally displaced persons in Kenya.

When National Alliance Rainbow Coalition (NARC) government formed the Task Force in 2003 to explore the possibility of establishing a Truth Justice and Reconciliation Commission, ICPC was part of the technical team working with the task force. In April

2008, ICPC succeeded in bringing together and coordinating civil society organizations and a Statutory national human rights body; Kenya National Human Rights (KNCHR) to form a coalition, Multisectoral Task Force on Truth Justice and Reconciliation (transformed into Civil society Working **Group on Transitional Justice**) to advocate and lobby for the formation of a credible and effective Truth Justice and Reconciliation process in Kenya. The coalition succeeded in influencing the content of the Truth Justice and Reconciliation (TJR) Act 2008.

ICPC has substantially provided leadership and robustly conducted advocacy and awareness on the need for the establishment of the Special Tribunal for Kenya; to prosecute those responsible for post-election violence. The Center has successfully organized and sponsored both national and international experts' workshops on the Special Tribunal for Kenya. The workshops helped to bring international expertise and experiences into the Kenya process. ICPC made major critique contributions to the Constitutional Amendment Bill 2008 and Special Tribunal Statute. The Center entered into partnership with International Center for Transitional Justice (ICTJ) to monitor and engage the Truth, Justice and Reconciliation process, Special Tribunal for Kenya and institutional reforms. ICPC is a member of several international transitional justice networks.

At the Moment, ICPC is a Co-Implementing Partner in a joint project bringing together four organizations i.e. Center for Study on Violence and Reconciliation (CSVSR) - South Africa, Zimbabwe Human Rights Lawyers- Zimbabwe, Refugee Law Project- Uganda and ICPC(Kenya). The three-year project is called Transitional Justice, Governance and Accountability in Africa.

Definitions and Concerns of Transition justice

Transitional Justice; embodies an attempt to build a sustainable peace after conflict, mass violence or systemic human rights abuse. Transitional justice involves prosecuting perpetrators, revealing the truth about past crimes, providing victims with reparations, reforming abusive institutions and promoting reconciliation. This requires a comprehensive set of strategies that must deal with the events of the past but also look to the future in order to prevent a recurrence of conflict and abuse.

Transitional justice mechanisms include; trials, truth-seeking, reparation programs, and institutional reforms, which are means to reach accountability and prevent the recurrence of violations. The basic approaches to transitional justice, include the following initiatives:

- **Criminal prosecutions.** These are judicial investigations of those responsible for human rights violations. Prosecutors frequently emphasize investigations of the “big fish”: suspects considered most responsible for massive or systematic crimes.
- **Truth commissions.** These commissions of inquiry have the primary purposes of investigating and reporting on key periods of recent abuse. They are often official

- state bodies that make recommendations to remedy such abuse and to prevent its recurrence.
- **Reparations programs.** These are state-sponsored initiatives that help repair the material and moral damages of past abuse. They typically distribute a mix of material and symbolic benefits to victims, benefits that may include financial compensation and official apologies.
 - **Gender justice.** These efforts challenge impunity for sexual and gender-based violence and ensure women's equal access to redress of human rights violations.
 - **Institutional reform.** These efforts seek to transform the constitutional offices; military, police, judiciary, ECK, Public Service, and related state institutions from instruments of repression and corruption into instruments of public service and integrity.
 - **Memorialization efforts.** These include museums and memorials that preserve public memory of victims and raise moral consciousness about past abuse, in order to build a bulwark against its recurrence.

Institutional Objective

The International Center for Policy and Conflict proactively reflects and engages in public policy and legal dialogues, research and analysis as well as advocacy and capacity building on the broad realms of transitional justice, human security, conflict resolution and gender justice in order to prevent conflict recurrence; promote accountability and equality; and deepen culture of justice and respect for human rights and democracy. The Center is meant to establish, promote and build a sustainable human development; and democratic human rights adhering states.

Track record

Since its inception in 2005, ICPC has a consistent track record of sustained advocacy on transitional justice and human security issues in Kenya, Africa and the world at large. It has provided comparative information, legal and policy analysis, and documentation on these issues. The Center has also supported and closely collaborated in a number of transitional justice efforts with local and international civil society organizations, in addition to having participated in many international conferences and seminars. In Kenya, the Center has provided policy, advocacy and technical leadership on transitional justice processes.

The Center direct involvement on transitional justice processes has centered on building capacities of Kenya's civil society, providing technical assistance and advocacy on truth-seeking, prosecution measures, legal and institutional reforms and gender-sensitive approach to transitional justice. However, ICPC also focuses on other aspects of transitional justice. In 2001, the Center, then hosted by Kenya Human Rights Commission, was part of the Campaign Against Impunity project which focused on politically instigated violence and internal displacement. This project was the first to produce data on the number of internally displaced persons in Kenya.

In 2003, the center also worked with a Task Force formed by the government of Kenya to explore the possibility of establishing a Truth Justice and Reconciliation Commission. ICPC was part of the

technical team working with the task force. The International Center for Policy and Conflict teamed together with other human rights organizations and individuals to form the coalition Kenyans for Peace with Truth and Justice (KPTJ). Through KPTJ, ICPC engaged with local and international advocacy in order to resolve the political crisis in Kenya.

Later on the Center was appointed a Convenor of the KPTJ forum and to lead the transitional justice thematic area of the coalition. ICPC was invited to international conference convened in March 2009 by the Chief Mediator Kenya National Dialogue and Reconciliation Dr. Kofi Annan to make a presentation the transitional justice mechanisms proposed of Kenya at Geneva. The conference was meant to evaluate lesson learnt from Kenya mediation process. Further, the Center has engaged with International Criminal Court on the advocacy work around prosecutorial measure against post-election violence atrocities.

In April 2008, ICPC succeeded in bringing together and coordinating civil society organizations and a Statutory national human rights body; Kenya National Commission on Human Rights (KNCHR) to form a coalition, MultiSectoral Task Force on Truth Justice and Reconciliation (transformed into Civil society Working Group on Transitional Justice) to advocate and lobby for the formation of a credible and effective Truth Justice and Reconciliation process in Kenya. The coalition succeeded in influencing the content of the Truth Justice and Reconciliation (TJR) Act 2008.

ICPC has substantially provided leadership and robustly conducted advocacy and awareness on the need for the establishment of the Special Tribunal for Kenya and other related prosecutorial accountability mechanisms to prosecute those responsible for post-election violence. The Center has successfully organized and sponsored both national and international experts' workshops on the Special Tribunal for Kenya. The workshops helped to bring international expertise and experiences into the Kenya process. ICPC made major critique contributions to the Constitutional Amendment Bill 2008 and Special Tribunal Statute.

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Programmes

Transitional Justice (TJ)

ICPC conducts advocacy and technical assistance on public policy and legal processes; research and analysis, information sharing and documentation; and capacity building on transitional justice. Transitional Justice embodies an attempt to build a sustainable peace after conflict, mass violence or systemic human rights abuse. Transitional justice involves accounting for the past wrongs through prosecutorial accountability mechanisms, truth-seeking about past crimes, providing

victims with reparations, legal and institutional changes, memorialization and promoting reconciliation. This requires a comprehensive set of strategies that must deal with the events of the past but also look to the future in order to prevent a recurrence of conflict and abuse.

Conflict Resolution and Peace-building (CRP)

The objective of CRP is to provide instruments for developing durable peace processes through partnership locally, regionally and globally. The programme pursues a broader and deeper understanding of the nature of conflict in the contemporary situations. This is accompanied by capacity building of the people and institutions involved in conflict resolution and peacebuilding efforts and developing networks and strengthening democratic legal and institutional mechanisms that act as a foundation for sustainable peace. The program objectives include: empowering individuals to contribute to peaceful resolution of conflict; fostering cultural and diversity living with dignity and tolerance; establishing and sharing a resource center for peacebuilding; developing and utilizing networks and partnerships to advance the peaceful resolution of conflicts; and publishing and disseminating research relevant to the program work.

Human Security and Displacement

ICPC promotes rights-respecting and effective advanced models of human security, accountability, socio-economic justice and democratic governance. It marshals public support; trains media to cover public security issues more accurately and thoroughly and helps frontline human rights activists and policy experts to interact and understand public security issues and press for systemic reform collectively and challenge abuses. ICPC also forges alliances that capitalize on human rights organizations' ability to document and monitor human rights violations and provides fundamental public policy reforms.

Gender Justice

On this program the center executes projects and activities that ensure conceptual, policy, legal and operational dimensions of transitional justice, human security and conflict resolution, are critically reflective of gender-sensitive practices. This involves consulting widely with women and men in diverse contexts, sharing lessons learnt training and pooling expertise, and creatively designing, popularizing and implementing strategies to address gender wrongs.

This program executes activities that facilitate a deeper engagement and understanding of how women are impacted and the role women play in conflict and post-conflict contexts. It deals with areas such as justice and reconstruction to address women's experience of the denial of justice, strategies for reform, and more fundamentally, incorporate the women's voice into reconstruction. The Center also gives greater parity in staffing these areas to develop more comprehensive efforts at gender impact assessments in policy planning and implementation in order to create new institutions that are designed to bring widespread awareness of these issues and catalyze bold initiatives for addressing women's need for protection, justice and reform.

Capacity Building and Technical Assistance

The Center's governance structure and programmatic interventions strive to promote experience and knowledge sharing through conducting training, outreach, exchange and learning processes as well as providing technical and policy assistance. ICPC is piloting on a specialized training program to introduce mid and senior professionals in transitional justice, conflict resolution and human security respectively. The training provides professionals in these fields with an opportunity

to explore ways to strengthen their skills, engagements, communication and collaboration across disciplines to better achieve mutual goals.

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